STRATEGIC VISION
- Global Engagement Strategy & Action Plan
- Intentional & Purposeful Holistic Internationalization Approach

CONSULTATION
- International Related Advice
- Alignment of Internationalization with Institutional Priorities

INTERNATIONAL PARTNERSHIPS
- Partnership Development & Management
- Design of Mobility Programs
- Coordination of Key International Research/Scholarship Opportunities

COMMUNICATION
- Representative at Key International Education Venues
- Communication with Internal & External Stakeholders

STRATEGIC INTERNATIONALIZATION PROJECTS
- Institution-Wide Innovative Programs
- External Funding Grant Applications

OFFICE OF INTERNATIONAL AFFAIRS
- Consultation
- Communication
- International Partnerships
- Strategic Internationalization Projects

Strategic Vision
The role of the OIA is to coordinate, facilitate and communicate international initiatives at McMaster.

The OIA works collaboratively with stakeholders across the University to develop and enact a holistic inclusive internationalization approach through integrating international, intercultural, and global dimensions into the teaching, research, and service mission of McMaster University.

The OIA leads the University’s global engagement to enrich the academic learning environment; enhance international impactful, multilateral and cross-pollinated disciplinary research collaborations and projects; support effective global learning; and respond meaningfully to global concerns and opportunities that yield the greatest mutual benefit and contribute to a more just, sustainable and resilient world.

This involves:

- **Strategic Vision**
- **Consultation**
- **International Partnerships**
- **Strategic Internationalization Projects**
- **Communication**

**STRATEGIC VISION**

- In consultation and collaboration with relevant offices, Faculties and Research Centers, develop McMaster’s Global Engagement Strategy, a roadmap towards achieving internationalization goals and holistic oversight of the implementation of these goals.
- Lead the adoption of an intentional and purposeful holistic approach to internationalization to help achieve McMaster’s priorities of inclusive excellence; teaching and learning; research and scholarship; engaging local, national, Indigenous and global communities; and operational excellence.
CONSULTATION
- Provide expert advice on internationalization strategies, practices, research and related international issues to internal and external stakeholders.
- Advise on the strategic alignment of McMaster’s internationalization initiatives with institutional priorities such as sustainable education and experiential education.

INTERNATIONAL PARTNERSHIPS
- Provide a strategic approach to McMaster’s international partnerships’ development and management, including strategic institutional coordination of key programs and initiatives that involve McMaster’s engagement with international community experiences.
- Provide a strategic approach to the design of student and faculty mobility programs, both physical and virtual (e.g., COIL).
- Coordinate and support key international research and scholarship processes (e.g., Mitacs, ELAP, ERASMUS+, IIEs, Scholars at Risk, Academics without borders, Faulty of Health Global Health Program, etc.)

STRATEGIC INTERNATIONALIZATION PROJECTS
- Design and lead/support institutional-wide strategic internationalization projects and innovative programming, including but not limited to:
  - Short-term International Education Programs for international audiences
  - Global Ambassadors’ Program
  - International Initiatives Micro Fund (IIMF)
  - Deans’ International Scholarships
- Develop/support the development of internationalization external funding grant applications.

COMMUNICATION
- Serve as McMaster’s representative at key provincial, national, and international networks, consortia, think tanks, conferences/events and lobby groups with regards to international education and global engagement matters.
- In consultation and collaboration with relevant offices, Faculties and Research Centers, provide a holistic communication approach to internal and external stakeholders for matters related to international education (e.g., McMaster Global Hub, newsletters, social media, etc.).